

CogenAmerica

Cogeneration Corporation of America

CogenAmerica, headquartered in Minneapolis, Minnesota, was an independent power producer engaged primarily in the business of developing, owning and managing the operation of cogeneration projects which produce electricity and thermal energy for sale under long term contracts with industrial and commercial users and public utilities.



Domestic natural gas fired cogeneration facilities:

Greys Ferry - Philadelphia, Pennsylvania; 150 megawatts.
Parlin - Parlin, New Jersey; 122 megawatts.
Morris - Morris, Illinois; 177 megawatts.
Pryor - Pryor, Oklahoma; 110 megawatts.
Newark - Newark, New Jersey; 58 megawatts.
Philadelphia - Philadelphia, Pennsylvania; 22 megawatt

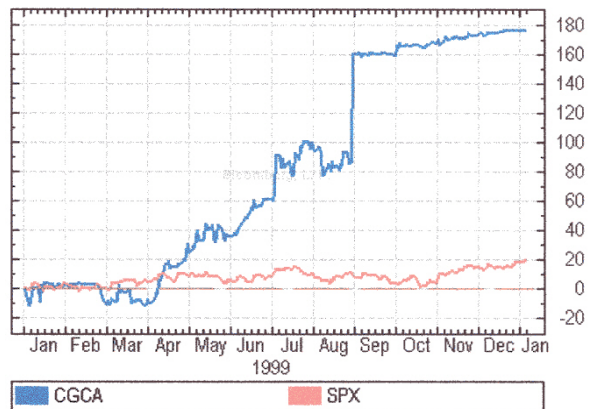
CGCA Cogeneration Corporation of America

Last trade: 12/20 15:04 EST

Last	Change	% Change	Hi	Low	Open	Vol
24.9375	+.0625	+.25	24.9375	24.8750	24.9375	2,200

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[Total Return Analysis](#)



CogenAmerica's international operations included Puma, a United Kingdom subsidiary, that designed and assembled power generation systems for the international market.

Formerly O'Brien Environmental Energy, Inc., CogenAmerica emerged from bankruptcy on April 30, 1996, under a plan of reorganization proposed by NRG Energy, a subsidiary of Northern States Power (NYSE:NSP). Under the plan of reorganization NRG Energy owned 45% of CogenAmerica's common stock with the balance owned by public shareholders. CogenAmerica's common stock was listed on NASDAQ (CGCA) at an opening price of \$5.38 per share. The plan of reorganization established an Independent Directors Committee responsible for managing the relationship with NRG Energy.

CogenAmerica was acquired by Calpine Corporation in December 1999 for \$25.00 per share in cash; this represented a total transaction value of \$465 million. To avoid a conflict of interest, the Independent Directors Committee was given full control of the acquisition process.